

Healthy at Home Virtual Clinic

Improving Transitional Care

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CMO Utilization Management & Clinical Documentation Integrity

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About University Hospitals

- Founded May 14, 1866
- Located in Northeast Ohio
- Eighteen hospital system
- Forty health centers
- Serving over 1 million patients

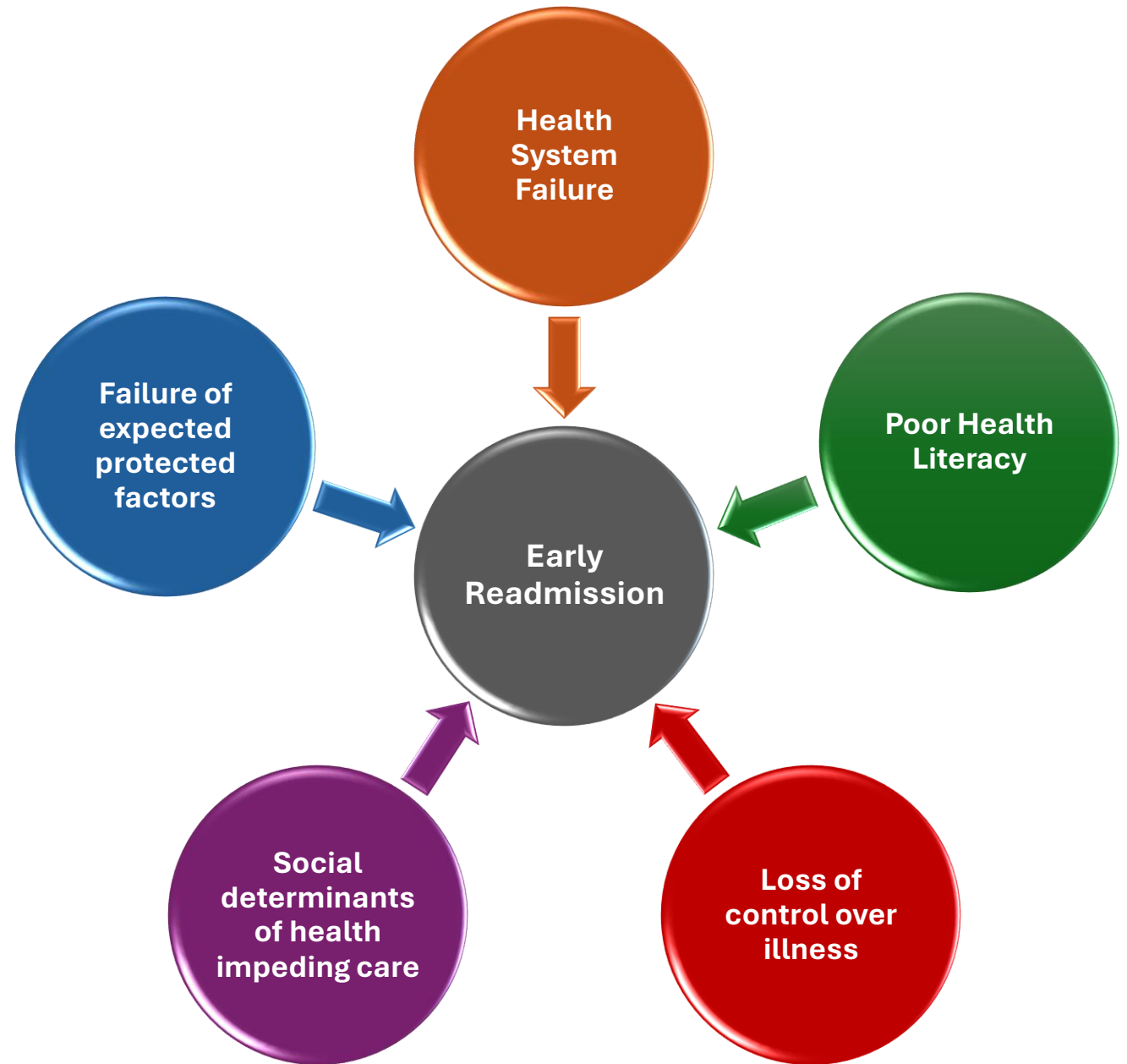


The Problem

Approximately 20% of Medicare beneficiaries are readmitted within 30 days of discharge, and these readmissions have been estimated to cost the American public more than \$15 billion per year (*nih.gov*)

Medicare Payment Advisory Commission estimated that 12% of readmission are potentially avoidable

The Underlying Problem



Transitions of Care

TRANSITIONS OF CARE ARE
DANGEROUS

TIMELY POST DISCHARGE
FOLLOW UP IS ASSOCIATED
WITH IMPROVED OUTCOMES

TIMELY POST DISCHARGE
FOLLOW UP CAN ADDRESS THE
"UNDERLYING PROBLEMS"

ACUTE CONDITIONS OFTEN
STEM FROM UNCONTROLLED
CHRONIC CONDITIONS

Transitional Care Clinics in the Literature

Brigham

Significant reduction in ED visits and hospitalization in 3 months before and after interventions

Univ. of Florida

Significant reduction 90 days readmission but not 30 or 60 days for those pt referred to transitional clinic vs PCP

Northwestern

Significant reduction 90- and 180-days readmission but not 30 days for those pt referred to transitional clinic vs PCP

Rush

Significant reduction in 30 days readmission for those patients attending a transitional care visit. Nonsignificant for PCP arm. Significant reduction for all pt if visit < 14 days vs > 14 days

NYITCOM - AK

Significant reduction 30 days readmissions for transitional clinic patient vs usual care

SUNY Downstate

Significant reduction in 7- and 30-day readmission for those patients attending a transitional care visit vs those who did not

Limitations of Transitional Care Clinics in the Literature



BANKING HOURS



SINGLE VISIT



FOCUS ON PATIENTS
WITHOUT PCPS



BRICK AND MORTAR

How is University Hospitals Different

RAPID FOLLOW UP

Outreach occurs within 24 hours of returning home

EASY ACCESS

Virtual appointments and 24/7 nurse line. Able to serve a wide geography

ON DEMAND PROVIDERS

Daily physicians, APPs and pharmacist to intervene outside of scheduled appointments

SOCIOECONOMIC SUPPORT

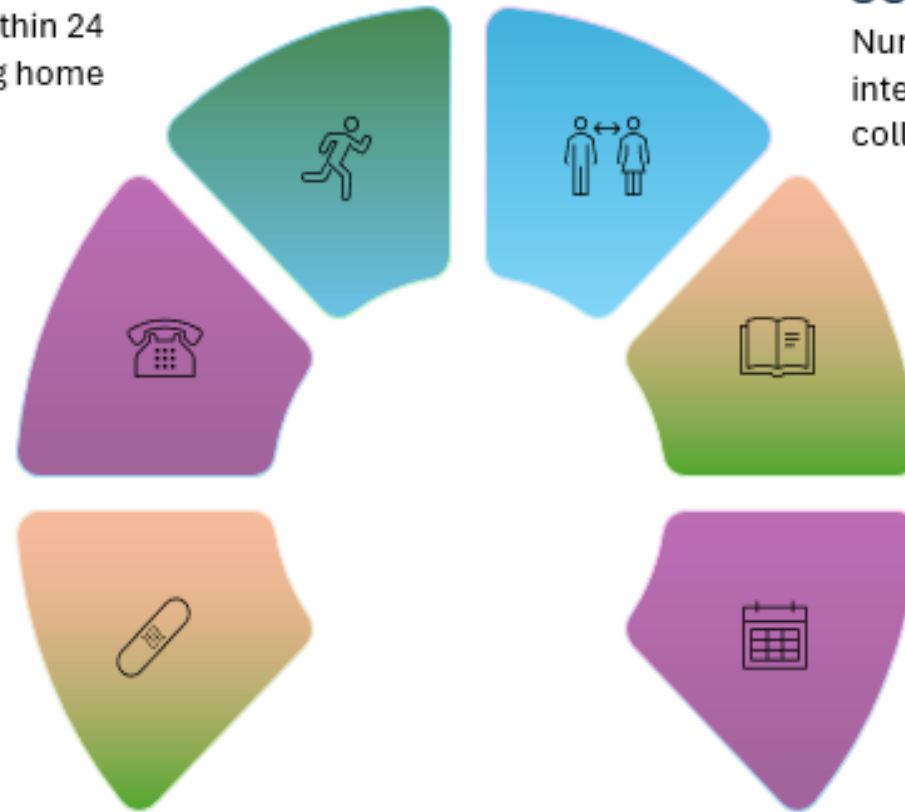
Nurses trained in SDOH interventions and tight collaboration with CHW/SW

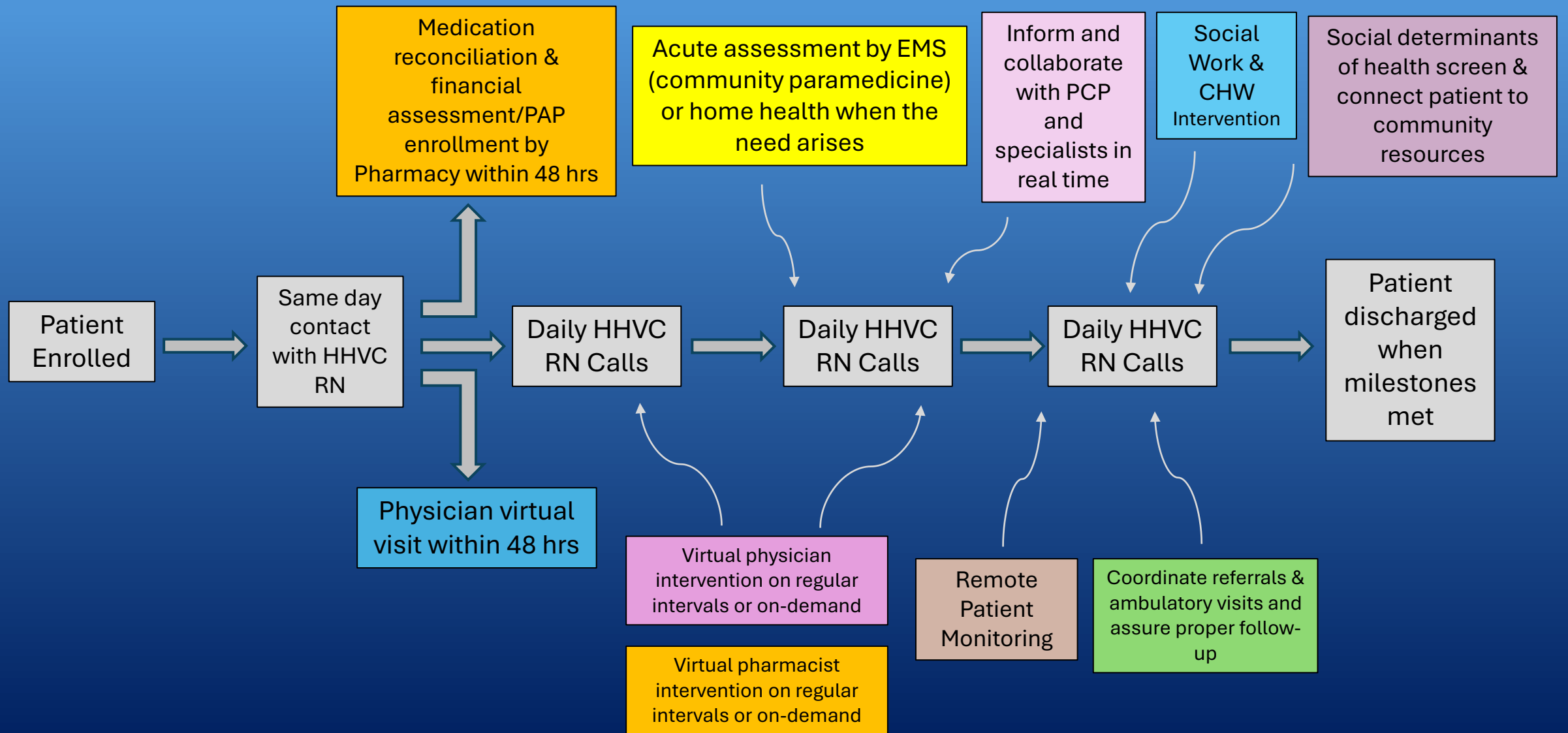
GUIDELINE DIRECTED CARE

Implement evidence-based guidelines

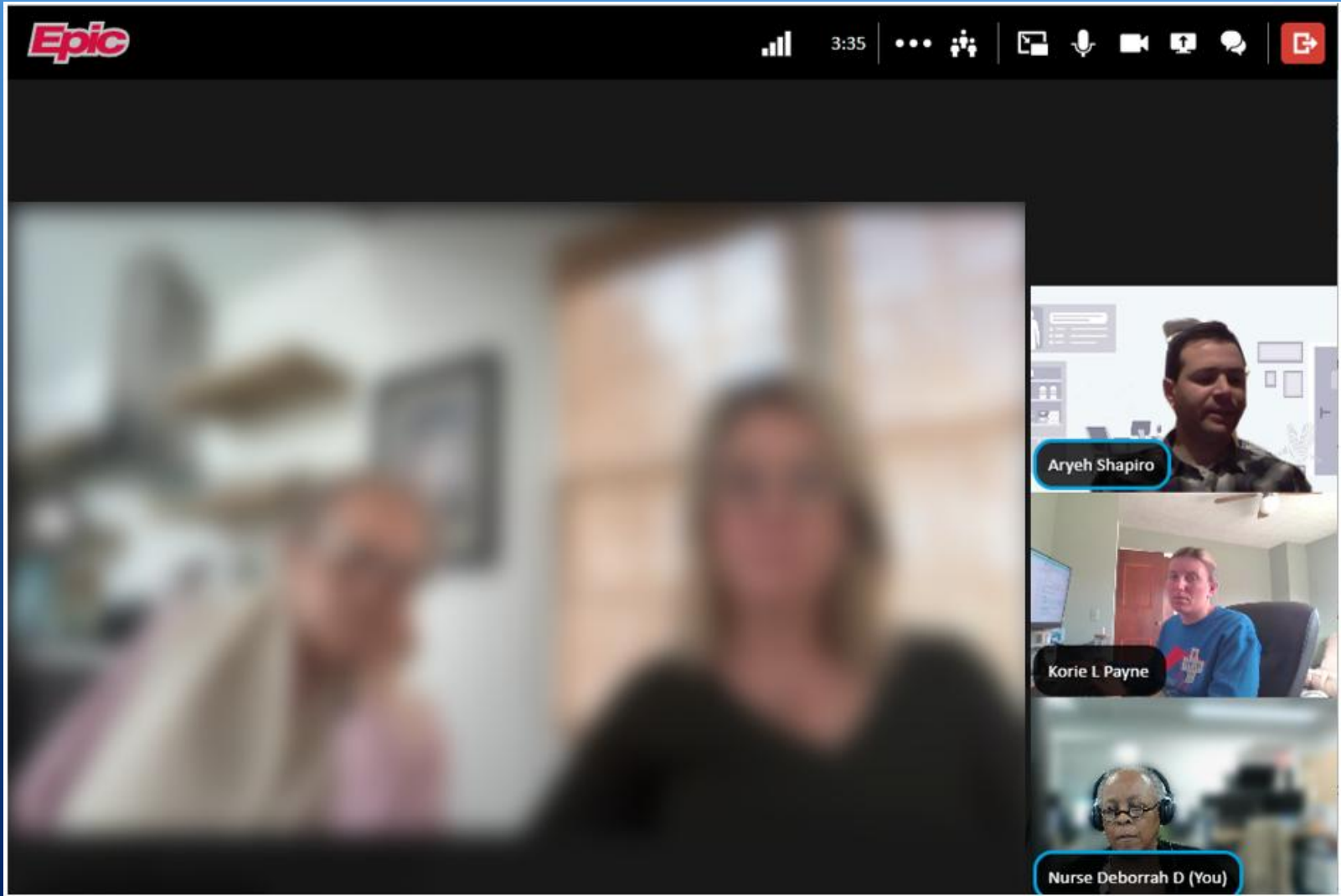
LONGITUDINAL CARE

Intensive and frequent outreach for a month or more





Video Visits
or
Telephonic



Patient Criteria for Enrollment

Focus on CHF, COPD and DM

No geographic limitations

No insurance limitations

Diverse referral source

Exclusion: primary psychiatric and pain management

Care Plans and Pathways

COUMADIN/INR
MANAGEMENT

IV ANTIBIOTICS

HEART FAILURE
MANAGEMENT
SYSTEM

MEDICATION
FINANCIAL
ASSISTANCE

BEHAVIORAL
HEALTH

GLUCOSE
MONITORING &
CGM

REMOTE
MONITORING

HOME CARE

PALLIATIVE
CARE

COPD RESCUE
KITS

OXYGEN DME
and WEAN

BRIDGE PCP

MARCH 2023

Established HHVC
Grassroots education

OCTOBER 2023

Epic Implementation
Manual data abstraction
Organic growth

FEBRUARY 2025

Dedicated APPs
Patient Billing

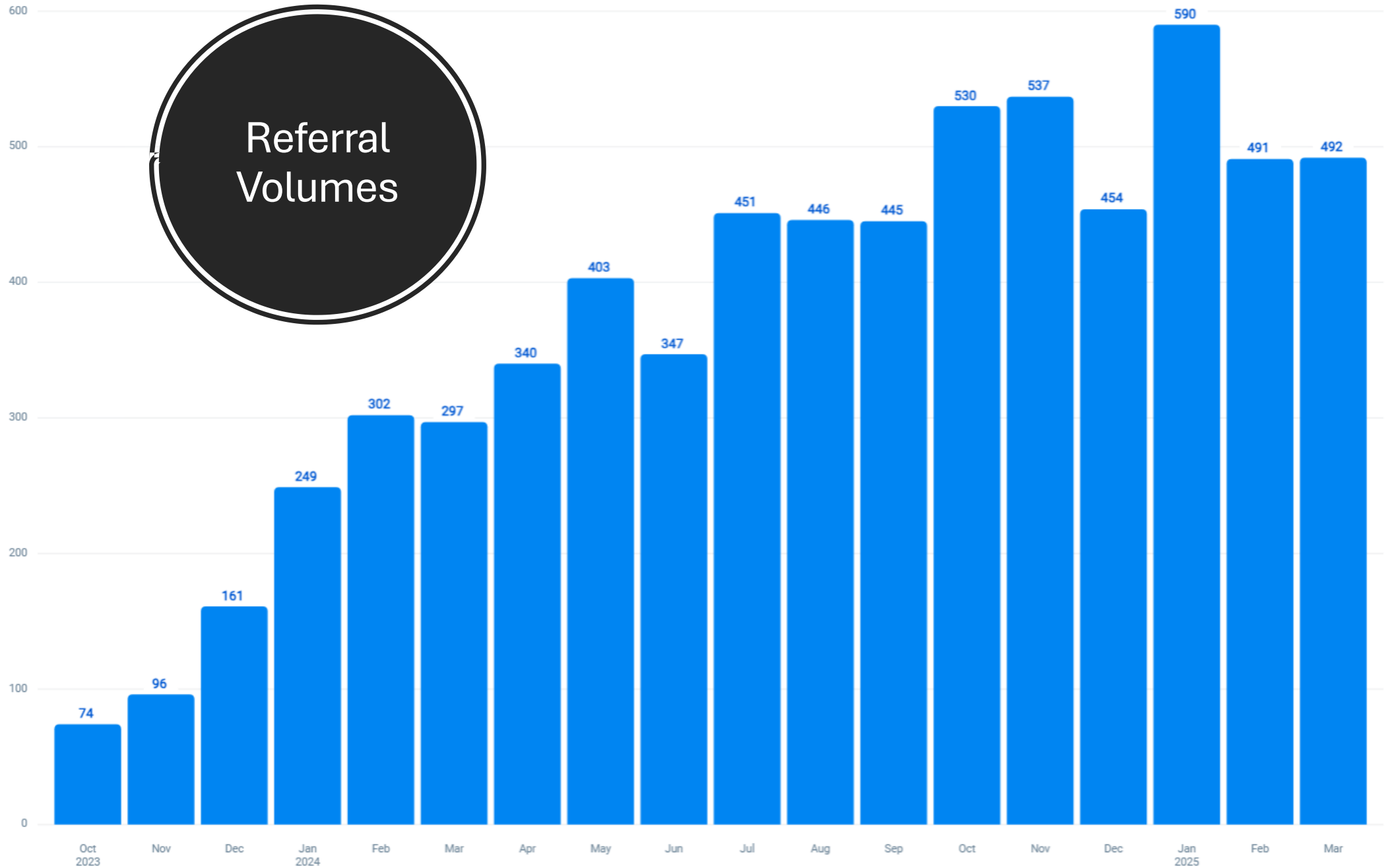
SUMMER 2023

Epic build

OCTOBER 2024

Automated data abstraction
Marketing
Expanded referral sources

Referral Volumes



Referral Volumes by Source

| Ordering User | * 2025 | | |
|-------------------------------|--------|-----|-----|
| | Jan | Feb | Mar |
| STILL, KITTY L | 14 | 71 | 28 |
| NJOKU, TARA | 14 | 21 | 18 |
| SHAH, ROHIT M | 17 | 21 | 6 |
| SCHECHTMAN, JEFFREY L | 15 | 15 | 12 |
| WEST, GRETA | 25 | 10 | 2 |
| BOLAN, KATHLEEN | 21 | 4 | 11 |
| NAVARATNARAJAH, NISHANTHIKA N | 21 | 8 | 7 |
| BURTON, SAMANTHA | 14 | 12 | 9 |
| SCOTT, MELANIE | 1 | 8 | 18 |
| KACZMARCZYK, SHARON | 8 | 14 | 4 |
| ROZHON, CHRISTA A | 7 | 8 | 6 |
| LEWIS, CLAUDIA B | 6 | 2 | 11 |
| NGUYEN, DANG-KHOA Q | 10 | 7 | 2 |

| Referred By Location | * 2025 | | |
|---------------------------|------------|-----|------------|
| | Jan | Feb | Mar |
| ELY Medical Center | 117 | 81 | 76 |
| CMC Medical Center | 152 | 113 | 124 |
| AHU Medical Center | 65 | 59 | 91 |
| PAR Medical Center | 61 | 103 | 64 |
| GEA Medical Center | 38 | 24 | 31 |
| STJ Medical Center | 42 | 34 | 33 |
| UHHS Service Area | 42 | 34 | 30 |
| POR Medical Center | 35 | 22 | 10 |
| WES Medical Center | 35 | 28 | 35 |
| TRI Medical Center | 4 | 13 | 10 |
| SAM Medical Center | 20 | 3 | 3 |
| SCC Seidman Cancer Center | 6 | 5 | 9 |
| CON Medical Center | 0 | 3 | 3 |

Readmission rates

↓ **17%**

30-day readmission
for MED-HIGH risk
LACE+

↓ **13%**

30-day readmissions

↓ **10%**

30-day readmission
for HIGH-risk LACE+

Readmission Rates by DRG

↓ **20%**

Congestive Heart Failure

30 Day Readmissions

↓ **31%**

COPD

30 Day Readmissions

↓ **14%**

Simple Pneumonia

30 Day Readmissions

↓ **18%**

Cellulitis

30 Day Readmissions

↓ **50%**

Diabetes (DKA)

30 Day Readmissions

Lessons Learned & Future State



TECHNOLOGY



CLINICAL



GROWTH

Technology



**ADAPTING EMR BUILD TO
ALIGN WITH EVOLVING
WORKFLOWS**

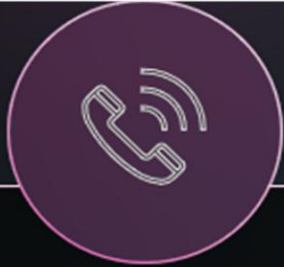


**MATURING DATA
COLLECTION —
READMISSION
OUTCOMES**



**AUTOMATE PROGRAM
REFERRALS WITH
PATIENT SPECIFIC
CRITERIA**

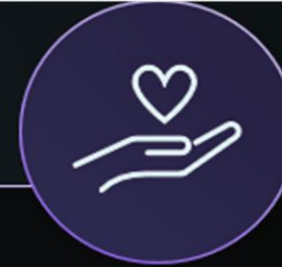
Clinical



**INCREASE
INTERVENTIONS IN
ACUTE (BUT NOT
EMERGENT) SITUATIONS
TO AVOID ED VISITS**



**COLLABORATE WITH
SERVICE LINES TO
ENHANCE POST
DISCHARGE
TRANSITIONS**



**TAILORED
INTERDISCIPLINARY
CARE PLAN**

Growth



**HARDWIRE VIRTUAL
CLINIC REFERRAL INTO
DISCHARGE PROCESS**



**EXTEND SERVICES TO
APPROPRIATE PATIENTS
FROM AMBULATORY
PRACTICES AND POST-
ACUTE FACILITIES**



**INCREASE ENROLLMENT
CONVERSION
PERCENTAGE**

References

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